

UBER

Driving Low Emission Mobility

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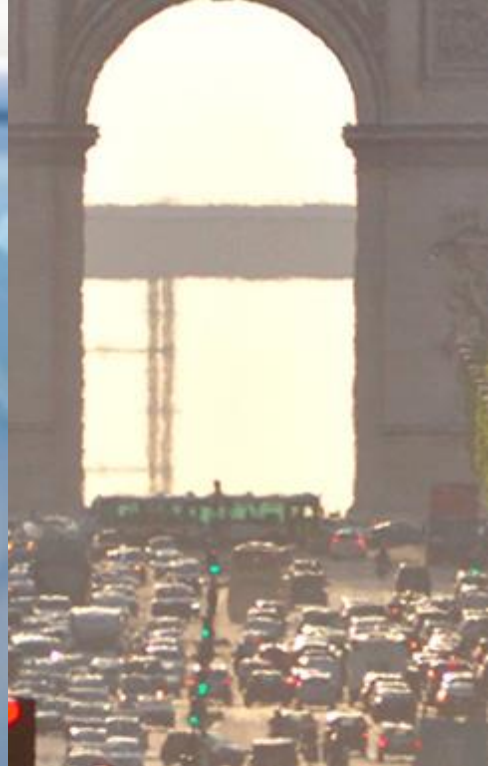
1.2B



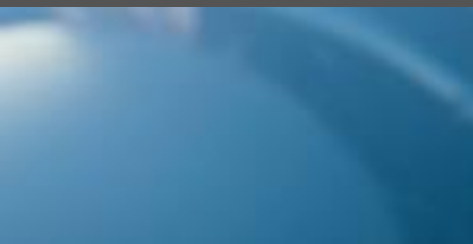
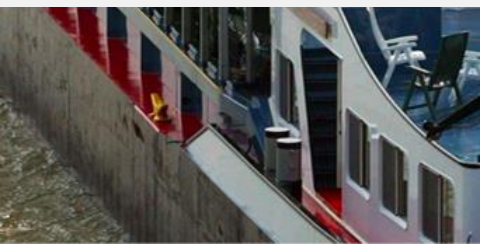
95%



1



>50%

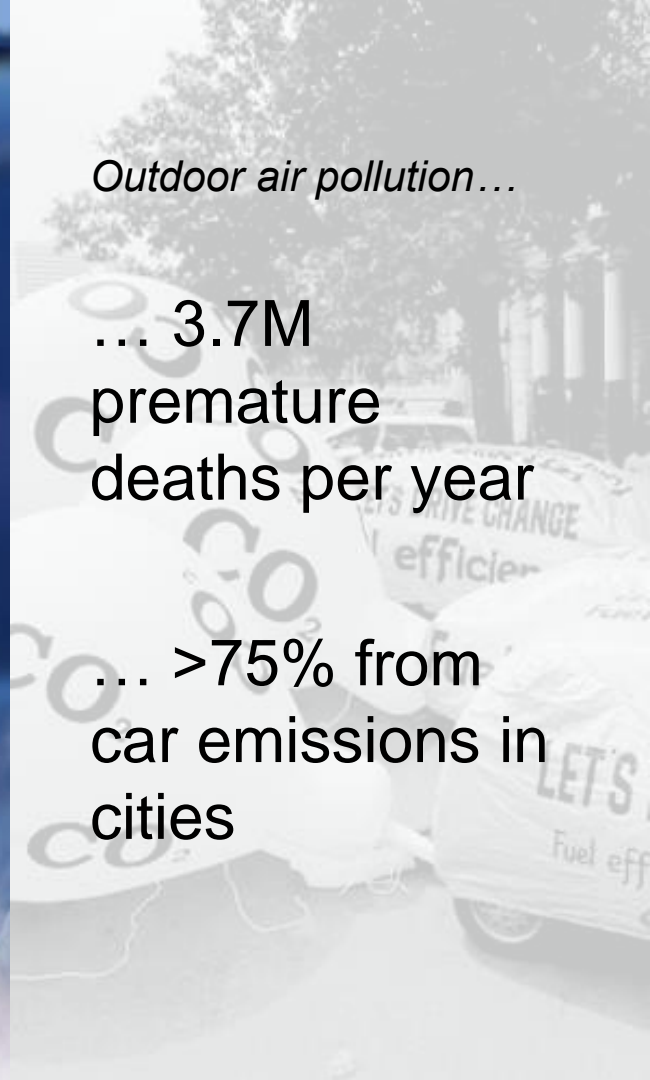




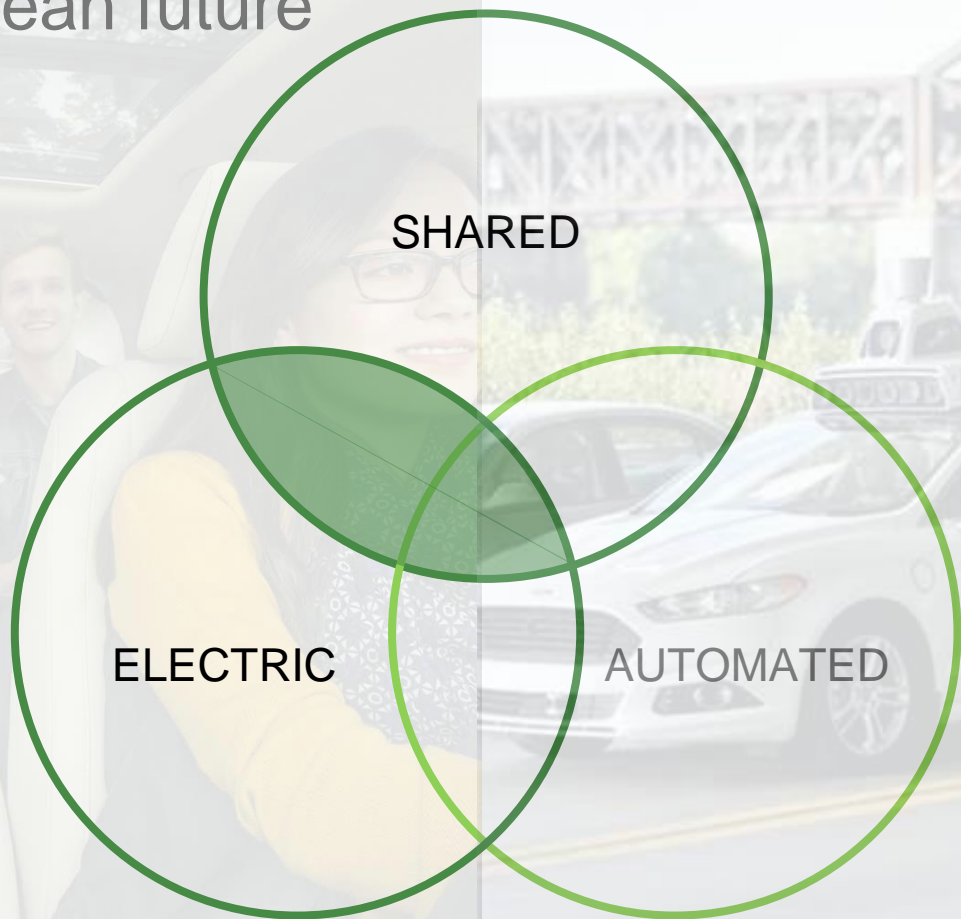
Outdoor air pollution...

... 3.7M
premature
deaths per year

... >75% from
car emissions in
cities



Leading to a clean future



Uber in the UK



4M

Active riders

>60K

Active drivers

25K...

New riders /wk

>50%

Of UK covered

UBER



>50% miles on UberX
driven in hybrid in the UK

>1M miles completed
on EV in the UK

A photograph of a man driving a car, viewed through the windshield. The car is surrounded by dense green foliage, including ferns and trees, creating a natural, eco-friendly atmosphere. A semi-transparent white rectangular box is centered over the image, containing the text.

Our Clean Air Ambition

Fully Electric on UberX in London by 2025

Uber's Clean Air Plan

- Clean Air Fee added to journeys across the UK - every penny goes to drivers
- **Up to £5,000 per driver** to upgrade to Hybrid and EV
- Est. £200m collected over the lifetime of the fund

An ubiquitous and reliable public network of chargers is a must to achieve our ambitions

Homecharging

To start the day with a full range



Most **cost competitive** solution
For Uber drivers

But only 20% of Uber drivers have
access to off-street parking

Rapid charging

On route top-up in city centers



Most **efficient** solution
for Uber drivers, but...

But clear lack of such infrastructure
in the city centers in the UK

Charging Hubs

What the future may look like...



Highly **convenient** solution
for Uber drivers

But high cost and complexity to build
due to grid constraints

Thank you

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The Uber logo is displayed in a white rectangular box on the right side of the slide. The logo itself consists of the word "UBER" in a bold, black, sans-serif typeface.

UBER