

What are the steps: Stakeholder involvement & communication

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You are asked to prepare a communications strategy for your MEPS programme

What are the key elements to this strategy?

Session Outline



- Stakeholder engagement
 - Industry viewpoint
 - Identifying stakeholders
 - Why involve stakeholders
 - Type of involvement
- Communications
 - Function of communications

Industry knows its products and the technical facts:

- technological potential
- physical performance measurement
- internationally) standardised methods
- Industry (usually) knows its market and its customers (when B2C)
- International industry can contribute it's own experience with S&L schemes



Source: http://www.ukwhitegoods.co.uk/images/articles/frost_free_fridge_freezer_main_diagram.jpg



Measures aimed at improving efficiency include:

- More efficient compressors
- Selective use of vacuum panels
- Improved insulation materials

*Comparison between the consumption values, as determined based on the standard program, for one of our 2016 appliances with the similarly determined consumption values for a comparable appliance produced in 2001.

Refrigerator:	KIL22AD40, KI22LAD40 (2016)
-	KIL1540, KI15L40 (2001)
Freezer:	GSN58AW41, GS58NAW41 (2016)
	GSU3401, GS34U01 (2001)
Fridge-freezer:	KGN39XI42; KG39NXI42 (2016)
-	KGU3220, KG32U20 (2001)

Refrigerators and freezers

per 100 l net volume in 24 h



Source: BSH Hausgeräte GmbH

Measures aimed at improving

efficiency include:

- Optimised water circulation
- Low-consumption drying system
- More efficient pump motors

*Comparison between the consumption values, as determined based on the standard program, for one of our 2016 appliances with the similarly determined consumption values for a comparable appliance produced in 2001.

2016: 13 place-settings 2001: 12 place-settings

SMS69P22EU, SN26P296EU, S51P69X0EU (2016) SGS6902EU, SEUE29290EU, S4456N0 (2001)

as of March 2016

Dishwashers* per wash cycle and place setting





Source: BSH Hausgeräte GmbH



Development process



Major steps until a new product is placed on a market for the first time



These steps are essential for any new product, for minor changes as well complete new products

Some of these steps are not necessarily subsequent but can overlap

Timeline depends on the type of change, for home appliances ranging from ~2 to ~48 months

- Define product eg "same model as xyz, but red panel", or "new fridges based on new technology"
- Develop product result is a prototype that is represented in the ERP (enterprise resource planning)
- Assess conformity includes tests according to legal requirements usually based on standards
- Set up production can range from reprogramming production line to building a new factory
- Transport product in case of import by ships can easily be 3 months

How to involve industry

- Contact <u>industry associations</u> when looking for
 - broad consensus
 - an industry wide overview of facts
- Contact <u>single companies</u> when
 - looking for new ideas
 - dealing with confidential issues
- Other aspects of information exchange
 - Contact industry as early as possibly (changes in product may take years)
 - Keep in mind that industry associations are bound by anti-trust law (some issues cannot be discussed)

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Example Associations





The Association of Electrical Equipment and Medical Imaging Manufacturers



China Household **Electrical Appliances Association**



By us, by you, for better lifestyles in Europe













Compile list of all stakeholders in S&L Programme



- Industry Associations
- Manufacturers
- Importers
- Distributors
- Retailers
- Installers

- Consumer Groups
- Consumers
- Government Agencies
- Different Levels of Government
- Utilities
- Standards Organisations
- Testing Laboratories
- Market Surveillance Authorities

Why would you involve stakeholders in development of S&L Programmes?



Compile list reasons



Why involve stakeholders in S&L Programmes?

- Understand Obligations
- Engage with others in the industry/sector
- Help make marketing, education and outreach materials more effective
- Provide expert input for:
 - Test Methods
 - MEPS Levels & other performance requirements
 - Future revisions
- Provide data source and/or case studies
- Assist with evaluation and tracking progress
- Raise awareness of compliance activities to encourage greater compliance
- Help educate consumers
 - About the Program
 - Retailer staff educating public
- Builds industry support for the Programme



A **Communication Strategy** answers the following questions:

- What type of engagement is appropriate for each group?
 - Is it a formal process?
 - Is it for information exchange only?
- What does each target group need to know?
- How the most efficient way to reach them?
 - Can other organisations assist?
- Timing: when do they need to be engaged & what frequency?
- What resources will you need?



Formal Consultation

- National Steering Groups
- National Standards Bodies
- Technical Working Groups on particular topics/products
- National Impact Assessment processes

Both formal & informal engagement will be necessary

Informal Liaison

- Stakeholder meetings e.g. at industry events
- Outreach Activities e.g. joint workshops, newsletters, pamphlets, FAQs
- Retailer Training
- Regular reporting on progress
- Compliance updates

Communication will need to be regular and ongoing

- Ensure programme visibility for existing and new entrants
- Make stakeholders aware of planned consultation opportunities
- Discussions and notice of:
 - updates/changes to test methods, programme requirements, etc
 - changes to labels e.g. transitional arrangements
- Results of compliance activities
- Programme publications, evaluation reports, etc
- Workshops and related events
- Training activities e.g. registration databases, smart calculators and apps, understanding the label



Communicating with Government is also Critical

- Formal requirement e.g. legislative, reviews
- To gain support for programme
 - Adequate resourcing for S&L Programme
 - Seek to expand product coverage
 - Reporting on the evaluation of S&L programme or individual components
 - Reporting the results of compliance and monitoring activities
- Proposing a Communication Campaign
- Proposing other complimentary actions
 - e.g. public procurement of energy efficient products
 - e.g. Training of retail staff
 - e.g. Education of third parties (installers)

Group Session



You are asked to prepare a communications strategy for your MEPS programme.

What are the key elements to this strategy?

- Divide into three groups
- Each group given a different communications task
- Describe 5 proposed actions







- Describe 5 proposed actions
- Group 1: Increase consumer awareness and understanding of a new appliance energy label
- Group 2: Inform product suppliers of new MEPs requirements
- Group 3: Gain more support for your S&L programme within government departments

Summary



- Product suppliers have a critical role to play in S&L Programmes e.g. understanding obligations, strengthening compliance etc
- Many formal and informal opportunities exist for suppliers to participate in S&L Programmes e.g. Industry Associations, Technical Working Groups, etc
- Need to communicate regularly and differently with key stakeholders, including suppliers and Government

