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Smart Grid Roadmap Development Global Experiences & Lessons-Learned

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NA, LA, APAC, Europe: utility, regional, country level

- ✓ ... different level of complexity and deployment details
- ✓ ... large diversity of "why, what, how, when"... stakeholder specific
- ✓ ... it is not an engineering or design document
- ✓ ... centered around added value, customer and market
- ✓ ... the main purpose is NOT to define (or select) technologies
- ✓ ... solution approach based on technical functionalities justified through business case
- ✓... practical approach vs. unrealistic expectations
- ✓ ... art of the "compromise" and "disciplined execution"





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What It should be...

- ✓ Document with strategy and execution blueprint for technical performance (energy infrastructure value) empowerment (customer value), growth, innovation and job creation (economic/"stakeholder" competitiveness) BIGGER, FASTER, BETTER
- ✓ Document defining (high level) practical steps of "why, what, how, when"
- √ "Top-Down" approach not "Bottom-Up" (scalability, interoperability)
- ✓ **Direction justified by "business case"** (prioritization, risk management, penetration level)
- ✓ Within existing and new "marker/regulatory" frameworks
- ✓ Change management (approaches, processes, etc.)





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What It should be...

 \checkmark Document with strategy and execution blueprint $\,$ for technical performance (energy

infrastructure value) empowerment (customer value), growth, innovation and job

...BUSINESS PLAN for a "business start-up"... (without P&L, balance sheet, etc.)

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