Developments in Electrification and Implications for the European Electric Industry

Daniele Agostini, Head of Low Carbon and European Energy Policies Enel Holding

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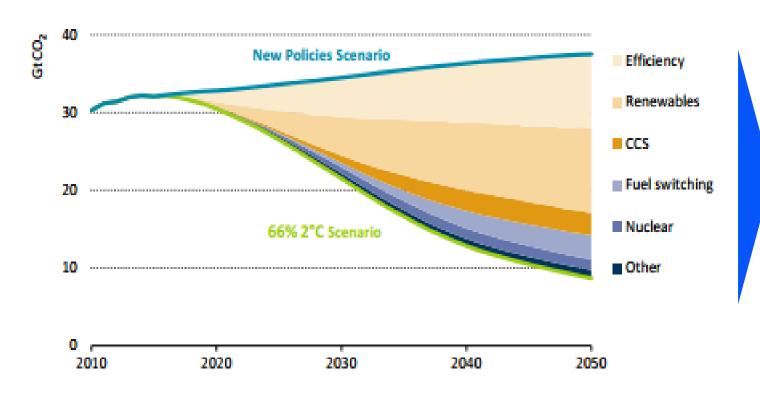


Filling the Paris Agreement ambition gap

The energy transition will have to be extensive, deep and fast



Global emission abatement in the 66% 2°C Scenario



A drastically different landscape in 2050

Low-carbon electricity representing 95% of the energy mix

Nearly 70% of new cars will be electric

The entire existing building stock retrofitted

CO₂ intensity of the industrial sector 80% lower than today



The role of electricity in a low carbon world



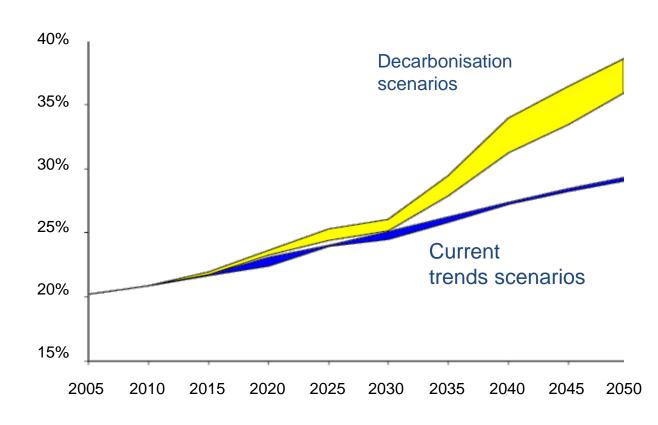
A growing contribution to the decarbonisation of transport and H&C

The EU 2050 Roadmap tells us:

'All scenarios show electricity will have to play a much greater role than now [...] and will have to contribute to the decarbonisation of transport and heating/cooling'

The question becomes:

"Why wait?"



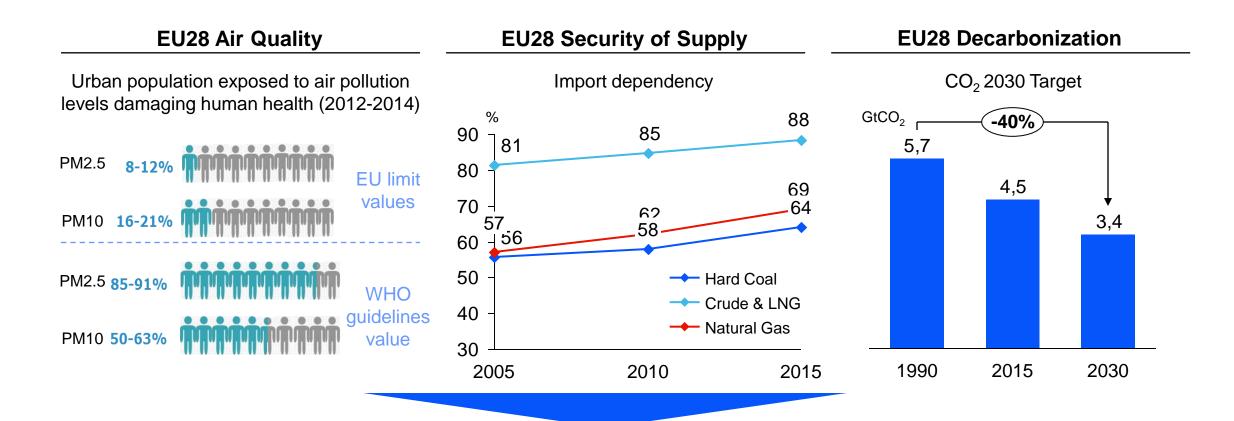
Electricity share of EU final energy demand

Source: EU Roadmap 2050

Bridging the gaps across policy programs



Upscaling mitigation will require exploiting synergies across different policy areas



Accelerating electricity penetration will introduce synergies across different policies

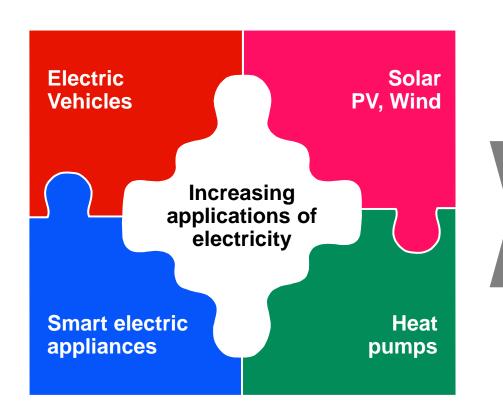
Bridging the gaps across industrial sectors

Upscaling deployment will require partnerships spanning across industries

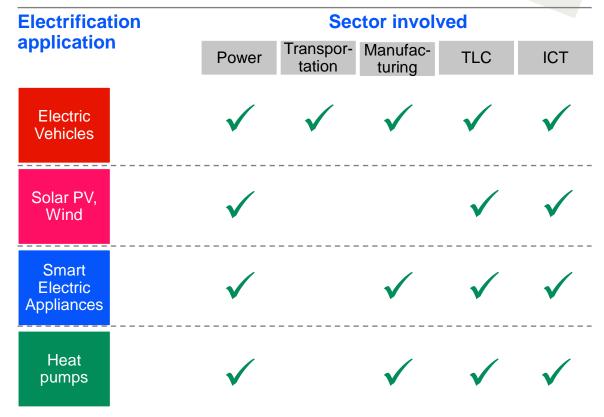




The Future landscape



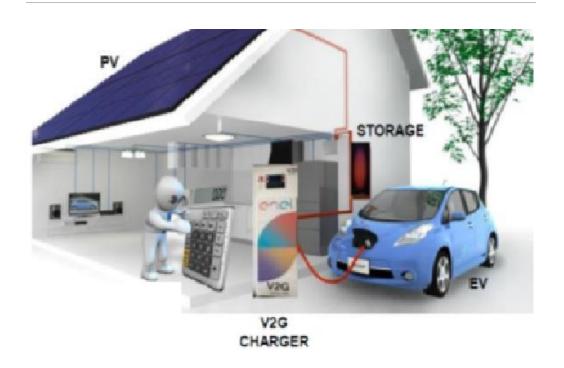
Sector involvement



New ways for the electric industry to experience energy

Interaction between electricity and other industries (e.g. transportation)





Denmark Vehicle to Grid (V2G) Project

Enel provides V2G chargers (10 kW per each) **Providers** Nissan provides electric vehicles **Nuvve** provides the V2G aggregation software Purchaser

Energinet.dk purchases ancillary services

Clients

Frederiksberg Forsyning (danish utility) is the client (10 Nissan ENV-200 + 10 Enel V2G Charger)

How will the electricity sector look like in 2050?



Very very different...

- ✓ Sustainably Decarbonized Generation will be carbon neutral, some fossil fuel may remain behind depending on lock-in effect on conventional generation
- ✓ Structurally Digitalized Digital technology will play a key role in optimizing supply side resources, demand side centers and storage elements
- ✓ Widely Distributed Supply and demand side will be distributed with a level of fragmentation depending on the effectiveness of aggregators
- ✓ Openly Connected The market place will see strong interaction among a much wider variety of players
- ✓ **Dynamically Innovative** The pace of change and transformation will be high with players testing innovative technologies and business models

Placing our investments in a rapidly changing world



«Walking the Talk» after «Talking the Walk»

2017-19 cumulative digitalization capex

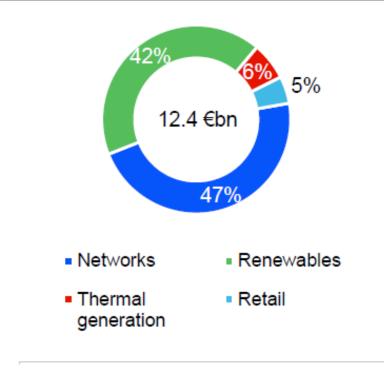
4.7 €bn 2%

• Asset • Customers • People

New E-Solutions Business Line



2017-19 growth capex by business



The need for a new mindset in policy making



Reviewing the current ways of policy making and exploring new ones

On a	a strategic level:
	Synergies and coordination across policy measures should be sought to achieve a real and full integration of climate, energy and environmental policies (especially on air quality)
	To effectively attract investments, Governments should implement governance frameworks that ensure regulatory stability and transparency of policy delivery
On a	a more specific level:
	Regulatory frameworks should allow electricity to play its decisive role in the path towards a zero GHG world by ensuring a level playing field among energy sources and carriers.
	Development of smart and digitalized infrastructures should be promoted in order to integrate environmental-friendly technologies.
	Measures to accelerate the uptake of zero emission vehicles should be introduced, while ensuring the development of publicly and private recharging infrastructure

Concluding remarks

In a world that will change more rapidly than expected



- The Paris Agreement will require *rapid and drastic decarbonisation* to fill the ambition gap
- ☐ Bridging across policy areas and industrial sectors will allow for the necessary upscaling and acceleration of mitigation efforts
- ☐ The operating and investment *context for utilities will be changing dramatically*
- □ Successful utilities will evolve by *aggressively decarbonizing, decentralizing, digitalizing and becoming openly innovative*