



Enhancing collaboration between initiatives

Jean-Baptiste Le Marois & K.C. Michaels, IEA

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Introduction

- Innovation has a critical role to play to put the world on a net zero pathway, and **effective international cooperation** is needed to accelerate global innovation efforts.
- There are **many collaborative platforms active** today, including the IEA Technology Collaboration Programmes (TCPs), Mission Innovation (MI), the Clean Energy Ministerial (CEM), and other global, regional and sectoral initiatives.
- There is **an increasing number of new initiatives** being created in recent years, often with a focus on a specific sector or technology area (e.g. hydrogen, bioenergy).
- **More cooperation between initiatives** can ensure synergies and reduce the risk of duplication.
- There are many examples of existing cooperation between multilateral initiatives, which can serve as a **template for future efforts**.

**Key findings from IEA handbook:
“Enhancing collaboration between
multilateral initiatives”**

- Handbook developed primarily **based on interviews** of TCPs, MI, CEM and other multilateral initiatives – to be published on the IEA website in 2021.
- Target audiences include:
 - Multilateral initiatives e.g. TCPs, MI, CEM.
 - Decision makers in member country governments.
 - Proponents of new initiatives.
- The handbook includes:
 - Six **recommendations for action** to enhance collaboration.
 - Links to **templates** that initiatives can use to formalise cooperation.

- 1 Integrate collaboration into decision-making processes
- 2 Create meaningful opportunities for exchanges between initiatives
- 3 Adopt flexible approaches to project development
- 4 Streamline legal mechanisms used for collaboration
- 5 Consider existing landscape before developing new initiatives
- 6 Adopt a whole-of-government approach to collaboration

Six recommendations for action to facilitate collaboration

- 1 Integrate collaboration into decision-making processes
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Selected topics for today's 4 breakout sessions

Today's 4 breakout sessions

Challenge	Effective collaboration may depend on whether the proponents of a project have a personal commitment to fostering collaboration or have personal contacts with other active initiatives.
Strategy	Embedding collaboration in formal procedures can ensure that opportunities are systematically explored for all activities.
Examples	<ul style="list-style-type: none">• Collaboration can be included within mission statements• Procedures can require a mapping exercise at project design stage• Requirements to share project proposals with external stakeholders

Challenge	Multilateral initiatives agree that informal exchanges are necessary to facilitate development of joint projects. However, relying on them may be insufficient, and they can be difficult to organise, especially virtually.
Strategy	Multilateral initiatives should proactively seek opportunities for exchanges among them, both formal and informal, both in person and virtually.
Examples	<ul style="list-style-type: none">• Coordination groups allow exchange of ideas• Back-to-back meetings between initiatives to share information• Send representatives to other initiatives' ExCo (or equivalent) meetings

Challenge	Some initiatives have a unique approach to developing and operating projects that can make it difficult to organise joint activities with others following a different project structure.
Strategy	Initiatives can adopt flexible approaches to project development that allows tailoring of structure to align with project structure of other initiatives.
Examples	<ul style="list-style-type: none">• Hybrid, project-by-project model (either task-shared or cost-shared)• Allow for exceptions to normal approach for the purpose of collaboration• Explore alternative project structures and share learnings with peers

Challenge	There is an increasing number of new initiatives being launched in recent years, either within existing frameworks or entirely new ones, triggering risks of overcrowding and possible duplication.
Strategy	Carry out a thorough mapping exercise of the existing landscape before developing new initiatives or projects to ensure value added, and ensure collaboration with existing efforts is seriously considered.
Examples	<ul style="list-style-type: none">• New Missions under MI invited existing initiatives at the project design stage• Coordinate with other TCPs and initiatives when launching a new Task

Overview of today's 4 breakout sessions

#	Breakout	Suggested questions for discussion
1	Integrate collaboration into decision-making processes	<ul style="list-style-type: none">• How can multilateral initiatives build collaboration into their norms and procedures?• Is their value in incorporating collaboration into official mission statements, high level collaboration policies, or other documents?• What advantages does this bring over ad hoc processes?
2	Create meaningful opportunities for exchange	<ul style="list-style-type: none">• What mechanisms exist to ensure exchange between multilateral initiatives?• What are the strengths and weaknesses of these examples?• Are these discussions on collaboration, co-ordination or project development?
3	Adopt flexible approaches to project development	<ul style="list-style-type: none">• How are commonalities between initiatives exploited to avoid implications of structural mismatches?• Are there other approaches apart from the hybrid funding model, the flexible project timing, and adopting flexible regulations and procedures?
4	Consider existing landscape before developing new initiatives	<ul style="list-style-type: none">• What are the benefits of considering the full landscape at the beginning of developing new projects?• How can initiatives best avoid overlap and duplication?• How have participants identified the 'gap' that a new initiative/project is trying to fill?

Thank you!



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