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Vice President, X, the moonshot factory



Navigating Disruptions

Climate

5X more climate and extreme weather disasters.

Technology

4X more renewable
energy annually to
achieve Net Zero by 2050.
Millions of new
distributed energy
resources.

Economics

50.5% rise in global energy prices expected this year, the biggest jump since 1973.

Policy

Up to 60% more electricity needed by 2050 for electrification of industries

Navigating Decarbonization



Utility
Grid stability as power
decarbonizes and
electrification grows



Catalyzing innovation and adaptation to safely accelerate decarbonization.

Policy Maker



Energy Developer
Timely and affordable
interconnections for
new clean energy
resources.



Advocate
Clean energy
affordable for all.



Energy Buyer
Clean grid-provided
energy to achieve ESG
goals.

No-One Has the Complete Picture



Grid data are inconsistent, incomplete and inaccurate.

Insights are asymmetrical.

We Need to Make The Power System Visible

Energy Resilience, Flexibility, Agility and Equity.

Highly Accurate Digital Models Capable of Forecasting Grid Behavior from Nanoseconds to Years Ahead

All the Energy Made, All the Energy Delivered All the Energy *Not* Used The Whole System Across Multiple Timeframes

Regulate for Innovation, Adaptation & Equity

1

Design for tech and business model innovation and outcomes not the efficient use of capital. 2

Support experimentation and encourage responsible risk taking

3

Standardize to drive scale and eliminate unnecessary costs in the system

4

Support predictability but **anticipate faster innovation** cycles 5

Design the system for the consumer as both a supplier and an end user

Thank you



