



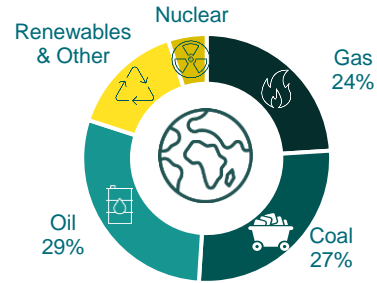
e-NG's role for net-zero future

— 5th September 2024

e-NG will play significant role in decarbonising the global energy system

Green molecules are needed to fully decarbonise

Today's world energy mix¹



Electrons: ~20%

Fossil fuels / molecules: ~80%

Hard-to-decarbonise sectors



What is e-NG?



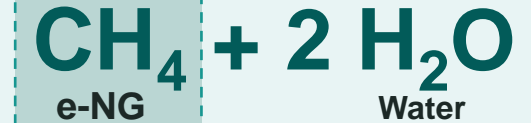
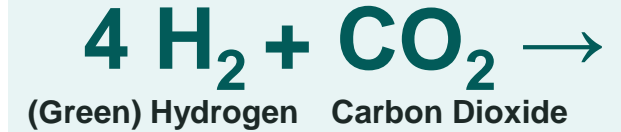
What is e-NG? Electric natural gas (or e-NG) is a molecule entirely produced by green hydrogen and sustainably captured CO₂



How is it used? As a “drop-in” green fuel for hard-to-electrify sectors looking to decarbonise and where the energy transition has challenges



How is it green? Is an e-fuel created from green hydrogen (using 100% renewable power); Within Europe, will be certified as RFNBO



e-NG overcomes the challenges of energy transition



Intermittent renewable supply (not always windy and sunny)



Supply locations ≠ demand locations; Grid constraints



Cost of changing industrial footprint & new infrastructure



e-NG is storable energy; no intermittency



e-NG is easily transportable with existing infrastructure



e-NG is “drop-in” solution for today’s industrial footprint

Advantages of e-NG are gaining global momentum

Large companies advocating for e-NG worldwide ...




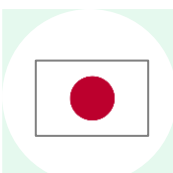



Founding members of e-NG Coalition



Dozens of other companies have expressed interest to join e-NG Coalition

... further cementing e-NG as a e-fuel of choice

-  Unified voice from leading energy companies advocating for e-NG policies globally
-  Solving cross-border regulatory burdens with alignment for e-NG certification and global GHG accounting
-  Including e-NG in mandated quota policies such as EU's RFNBO 2030 quotas, Japan's METI blending targets & other emerging gas blending mandates around the globe
-  e-NG gas grid targets 90% by 2050, starting in 2030 (1%); ¥ 3 trillion Japanese gov't CfD program launching in 2024 for green H₂ and e-fuels (including e-NG)
-  Several e-NG projects now under development around the globe

Who is TES? Global leader in e-NG and green H₂ development

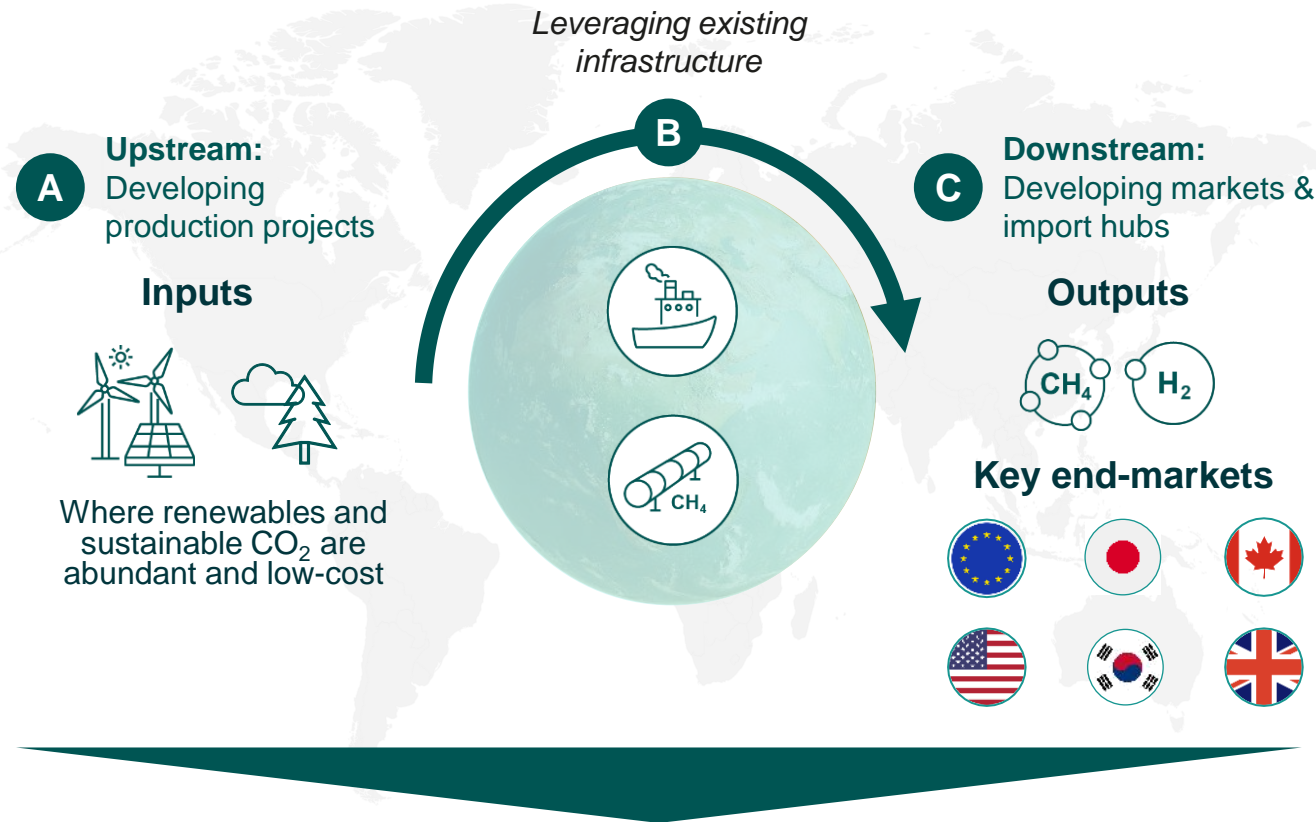
What is TES

Creating global leading e-NG production platform

Three strategic pillars to deliver:

- 1 Market developer**
Secure long-term customer contracts
- 2 Project developer**
Portfolio of world-scale green e-NG/H₂ projects
- 3 Cost leader**
Drive down green H₂ costs;
Source lowest cost feedstocks

Strategy: produce in low-cost regions, provide to high-demand markets



TES 2030 Vision:
1 Mt e-NG by 2030 (= 0.5Mt of green H₂ = ~3 GW capacity)

Company details

Investors



Partners

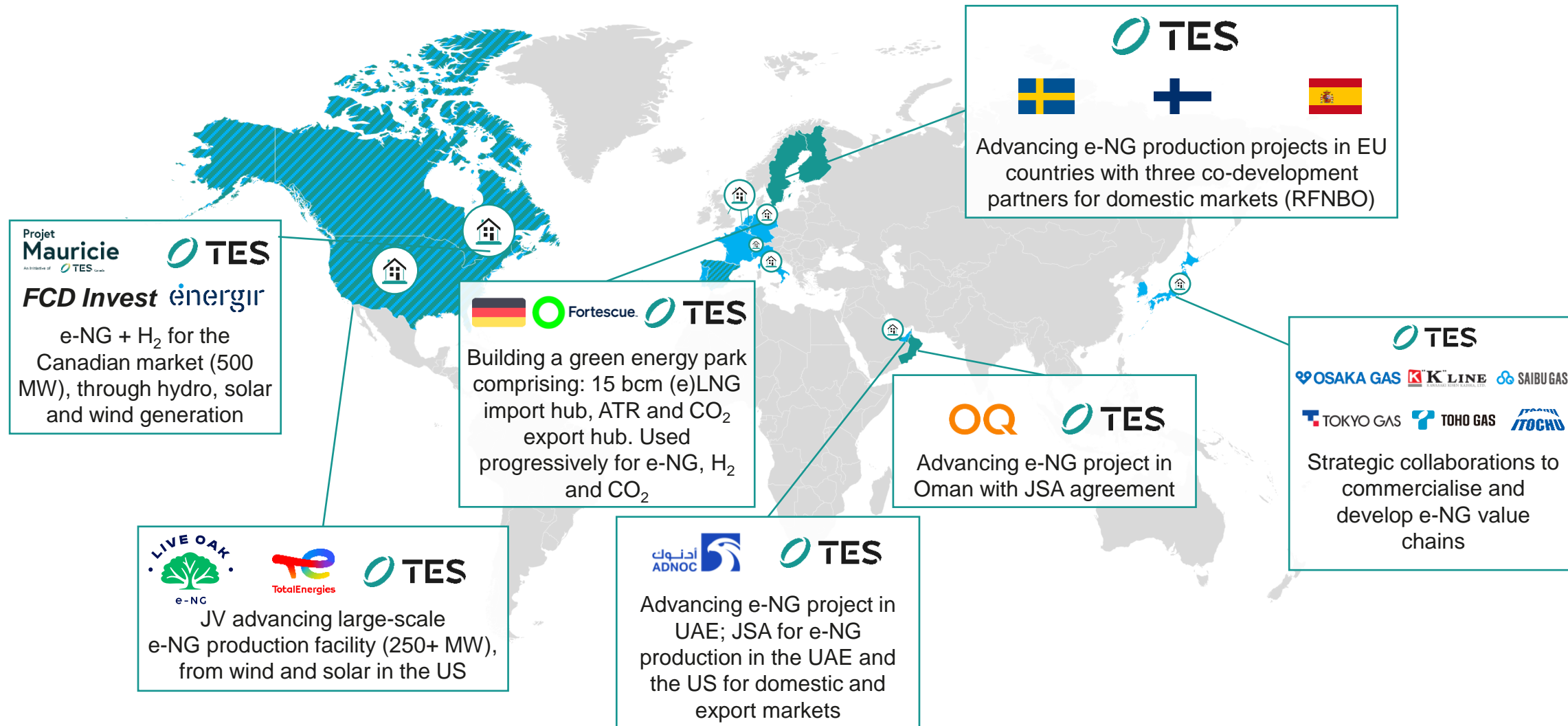


100+
TES dedicated employees

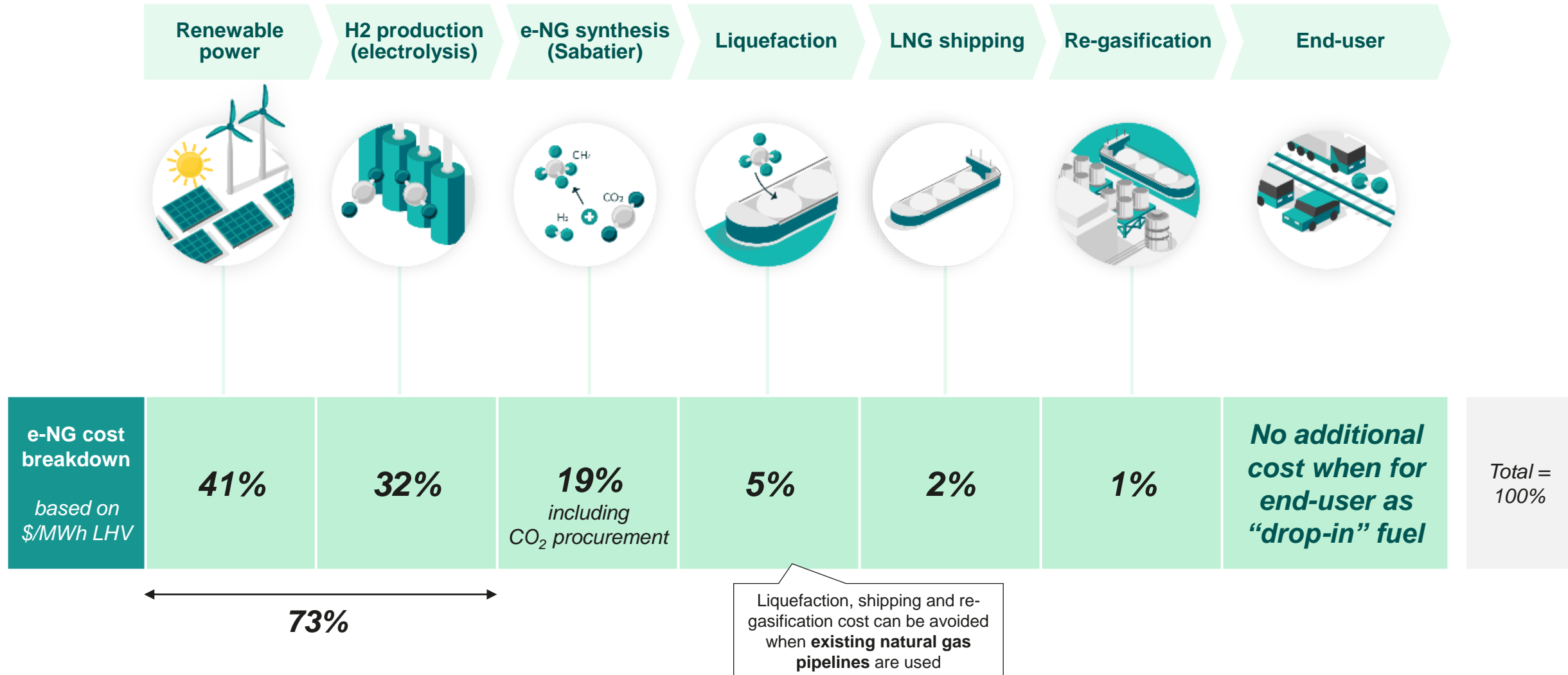
Offices in Europe, US, Canada, Middle East and Japan

TES is actively developing portfolio of projects across the globe with partners

■ Production countries
 ■ End-market countries
 🏠 Offices



e-NG costs across value chain: H₂ production represents ~75% of costs



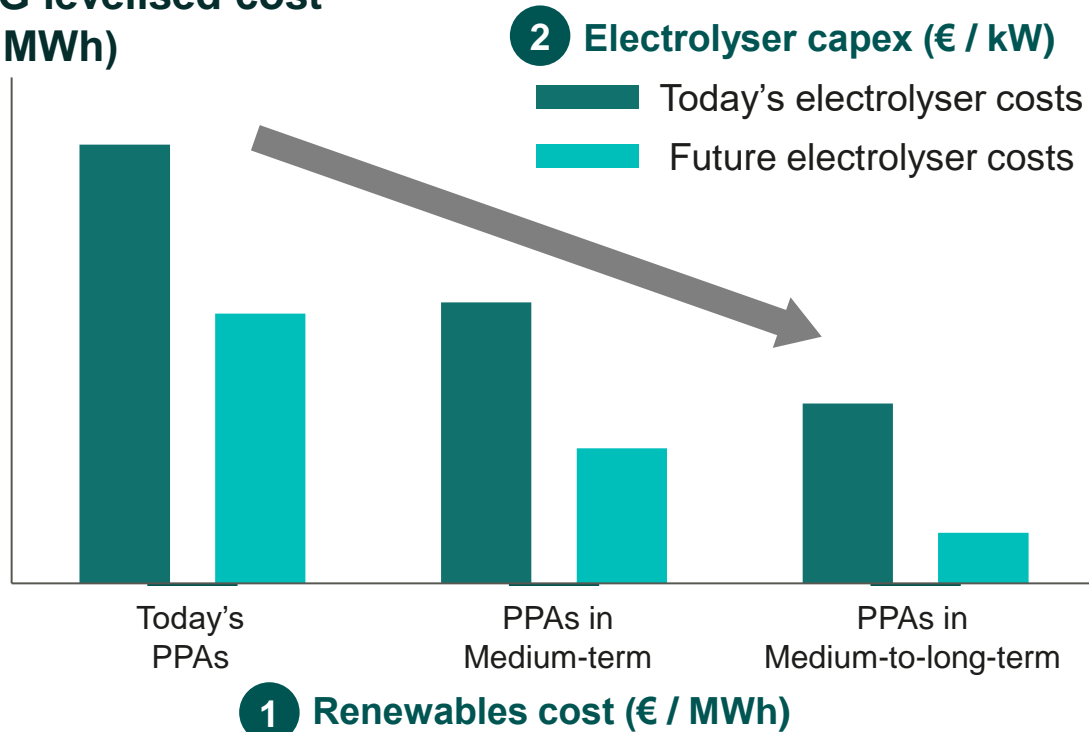
e-NG costs expected to significantly fall over time

Cost will fall significantly over the coming years

Main cost drivers are expected to significantly decline the future:

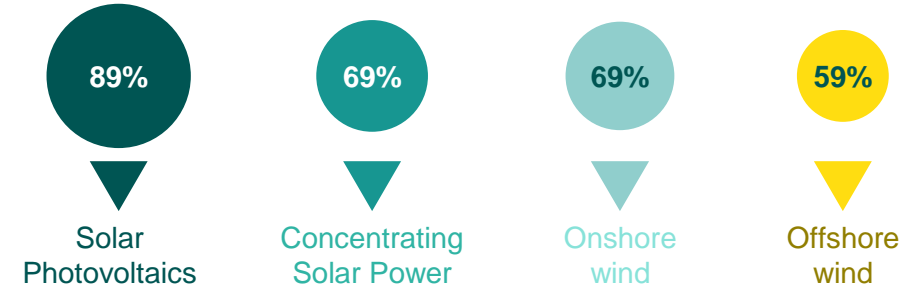
- 1 Renewable prices** – continuing downward cost trajectory
- 2 Electrolyser capex** – as industry moves into industrial scale

e-NG levelised cost (€ / MWh)



e-NG cost reduction

Historical cost reduction in other green technologies² (2010-22)



Green H₂ cost reduction drivers

- ✓ Renewable power PPA down as production costs decline
- ✓ Electrolyser capex costs down due to large scale deployment
- ✓ Electrolyser efficiency up with better stack and lower density
- ✓ Battery capex down with large-scale of new technologies
- ✓ Battery efficiency up with new storage technologies

Green H₂ production costs expected to fall by ~50% by 2030 (McKinsey, 2022)

Up to ~65% green H₂ production cost reduction in the US by 2030 (Deloitte, 2023)

e-NG specific drivers

- ✓ Sabatier capex costs decrease as the technology rolls out
- ✓ Sabatier efficiency: heat recovery & integration electrolyser¹
- ✓ CO₂ cost decline as market for alternative sources develops (e.g. biogenic, DAC, closed CO₂ loop)

How to globally leverage the potential of e-methane (e-NG)

1

Transparent CO₂ accounting rules

- **Clear and simple CO₂ accounting rules** are needed
- **Fully reflect the CO₂ abatement/CO₂ recycling benefits** which e-methane provides, as is foreseen by EU RFNBO or IPCC accounting rules
- Ensure that the **benefit from captured CO₂ is not double counted** by moving towards multilateral agreements following the COP 28 commitments

2

Global certification to create markets

- Certification, global recognition and trading **should be facilitated based on simple rules and mutual recognition of national schemes**
 - This includes e-methane (e-NG) and also all other H₂ derivatives
- **Facilitated** inter-alia by bodies such as the **EU Union Database** or the **UNFCCC**

3

e-methane system benefits can enable broader H₂ development

- System cost benefits of e-methane (e-NG), **should be recognised as an enabler for long-term H₂ infrastructure and H₂ based capital investments**
 - **e-methane**, as a “drop-in” solution, can be a **useful mechanism to accelerate broader H₂ industry development**
- System cost benefits of e-methane **include the avoided costs and synergies with industrial decarbonisation related to the direct compatibility of e-methane (e-NG) with natural gas processes, infrastructure and technologies, thus accelerating industrial adoption of green H₂ based energy options**



Thank You